



CONTENTS

.....

List of Illustrations	vii
Preface	viii
List of Abbreviations	x
Introduction. International Organizations Revisited Dennis Dijkzeul and Dirk Salomons	1
Part I. Decision-Making with National Governments	49
Chapter 1. Multilateral Diplomacy, Global Governance, and Networks of Intergovernmental and Nongovernmental Organizations James P. Muldoon Jr. and JoAnn F. Aviel	51
Chapter 2. Financing as the UN's Chronic Deficiency Sandra Aviles and Romano Lasker	77
Chapter 3. Norm Setting at the United Nations: The Politics of Sustainable Human Development Jacques Fomerand	113
Part II. Decision-Making within International Organizations	151
Chapter 4. Managing People at the United Nations: Squaring the Circle of Merit and Patronage Dirk Salomons	153
Chapter 5. Fraud, Corruption, and the United Nations' Culture Yves Beigbeder	191

Part III. Implementation and Evaluation	223
Chapter 6. The Program Approach and Its Lack of Participation Dennis Dijkzeul	225
Chapter 7. How NGO Practices Mediate International Human Rights Monika Krause	267
Chapter 8. Networked Diplomacy and Changing Polarity in World Politics: An Armenia-Turkey Normalization Attempt Anna Ohanyan and Gevorg Ter-Gabrielyan	285
Chapter 9. The Use and Limits of Civil Society for Postconflict State Democratization: Donor Practices in Bosnia and Herzegovina Revisited Kristie D. Evenson	318
Chapter 10. UN Security Council Resolution 1325 in Afghanistan: Opportunity or Rhetorical Device? Lucile Martin and Saeed Parto	342
Part IV. Conclusions	367
Chapter 11. Therapies and Conclusions: Toward a Better Understanding of the Management of International Organizations Dennis Dijkzeul, Yves Beigbeder, and Dirk Salomons	369
Index	401